



Following the NHS Future Forum's recommendations and the Government's subsequent response we are moving forward fast to make the reform agenda a reality in Sussex. This is a longer than usual briefing as there is much to update you on, including the appointment of our chair and non-executive directors, medical director and an executive lead for each area.

You may have noticed the NHS Sussex logo on this briefing – I hope that we will increasingly feel like a joined up local NHS in your dealings with us, delivering consistent messages and providing clear feedback channels. As NHS Sussex staff we are all working to common goals of improving quality for patients and the public across Sussex, whatever the specific functions and geographical localities to which we are assigned.

Priorities

Our priorities now have to be delivering financial balance and ensuring we have sustainable provision of NHS services across Sussex, at the same time as working with local clinicians on the development of the clinical commissioning groups which will take this work forward in future years. We also need to develop robust commissioning support for the emerging clinical commissioning groups, providing functions such as business intelligence, contracting and procurement.

As Sir David Nicholson has said, our challenge is one of balancing 'grip' and 'looseness': how to maintain our grip on quality and finance in the short term, whilst leaving sufficient space to enable the creation of the new system.

Governance

In May the Boards of each of the four PCTs within the Sussex cluster delegated their functions to the NHS Sussex Board. NHS Sussex is now accountable for all the responsibilities of the Boards including financial management and improving performance and quality of services across the patch.

The [standing orders, and the terms of reference for the Cluster Board, as well as a scheme of delegation](#) have been agreed. The Board of NHS Sussex will meet for the first time on 28 July 2011. PCT Boards will hold their individual AGMs in September.

Appointment of Chair and non-executive directors

We have also gone through a process of appointing a Chair and team of non-executive directors to serve on the [NHS Sussex Board](#). Denise Harker is our Chair and the NHS Sussex non-executive directors are listed below.



Denise Harker

Peter Douglas: East Sussex Downs and Weald

Charles Everett: Hastings and Rother

David King: West Sussex

Rita Lewis: East Sussex Downs and Weald

George Mack: Brighton and Hove

Denise Stokoe: Brighton and Hove

Stephen Turner: West Sussex

We continue to work closely with each PCT local population, with local authorities and local partners. Our Area Directors have played a very important role seeing us through the first stage of the creation of NHS Sussex. In recognition of the importance of remaining focused on local delivery at the same time as working consistently and efficiently across Sussex, from 1 August each local area will be led by an Executive Director.

The executive lead in each area will work closely with the emerging clinical commissioning groups, local providers and local authorities as well as providing line management for NHS Sussex staff aligned to each area. These links are set out below:



Sue Braysher

Director of Transition and Commissioning Development
Links with the North West Sussex Association
Links with Surrey and Sussex Healthcare NHS Trust

Sharmila Nebhrajani

Director of Finance
Links with Coastal West Sussex Federation
Links with Western Sussex Hospitals NHS Trust



Michael Schofield

Director of Provider Development
Links with Brighton and Hove clinical commissioning group
Links with Brighton and Sussex University Hospitals NHS Trust

Claire Quigley

Director of Delivery
Links with the East Sussex clinical commissioning groups
Links with East Sussex Healthcare NHS Trust



Frank Sims, Director of the Sussex Commissioning Support Unit, will give specific leadership around joint commissioning arrangements and **Julia Dutchman-Bailey**, Director of Quality and Governance, will continue to provide leadership on quality across Sussex.

Appointment of NHS Sussex medical directors

I am pleased to announce that we have a trio of people taking on this function. **Andrew Foulkes** will be the NHS Sussex accountable officer, and will be joined by **Lisa Argent** and **Greg Wilcox**, each of whom will lead on different aspects of the role. All of them will take forward local clinical leadership and engagement.

Government policy is for Public Health Directors to be a part of the local authority structure, leading and supporting the development of Health and Wellbeing boards. The main public health functions are now co-located within the local authority structure with the Public Health Directors - **Diana Grice** (East Sussex), **Judith Wright** (West Sussex) and **Tom Scanlon** (Brighton and Hove).

During this period of transition and management cost reductions, NHS organisations across the board are experiencing the effects of fewer staff, while the important work continues.

NHS Sussex is working hard to pool scarce resource from across the PCTs in Sussex, sharing expertise and reducing duplication. In this way, we can be assured that we are meeting our obligations as commissioners.

We have now assigned staff to the majority of posts and I am confident that we have a strong team to help us support all of the different functions that we need to perform.

The Sussex Faculty of Improvement and Innovation

As you know, we all need to work together to bring about the transformational changes required to deliver on quality and value for money savings. One of the ways we can do this is to improve how well we share our ideas for improvement.

The Sussex Faculty of Improvement and Innovation has been set up to deliver the support required to meet the needs of individuals, teams and organisations in Sussex currently working towards achieving cost improvement plans.

As part of this support, the Faculty is setting up an NHS Network for the use of **everyone** working in Sussex health communities. The online network is designed to help the implementation of improvement plans by publishing useful information, documents, tools and techniques, and through people sharing knowledge and having discussions using the message boards.

We'd be delighted to hear your views, any thoughts you have about what else we could share and how we can best engage all of our staff across Sussex in this exciting new network. To join the network, please use the following link:

www.networks.nhs.uk/nhs-networks/sussex-faculty-of-improvement-and-innovation

Due to the pace of change this briefing has focused on information about NHS Sussex. Now that we have taken on accountability, NHS Sussex is deep in conversations with all of our providers about performance and quality and I plan to use the next briefing to share some of the key issues as well as to talk more about the emerging clinical commissioning landscape.

I hope you find my updates helpful and please do not hesitate to get in contact with [me](#),

With all best wishes,

Amanda



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Welcome to



Sussex Faculty of Improvement and Innovation

The Faculty is focused on developing a collective and sustainable response to leading and delivering whole system improvement across Sussex health community.

Type of network: Clinical, Managerial, Professional
Membership policy: Apply to join
Coverage: Sussex Region
Members: 7
Formed: 5 April 2011
Contact: Kate Burbridge
kate.burbridge@arup.com

Mission statement
The Faculty has been designed to deliver the support required to meet the needs of individuals, teams and organisations in Sussex currently working towards achieving cost improvement plans and will form part of the wider South East Coast Strategic Health Authority Academy of Improvement and Innovation. Arup and NHS Elect will work in partnership with you to identify the current support, tools, techniques and 'hands on' help you need to deliver your improvement (QIPP) projects.

My networks

- Sussex Faculty of Improvement and Innovation *member*